



**TEGEMEO INSTITUTE OF AGRICULTURAL  
POLICY AND DEVELOPMENT**

**MAKING AGRI-FOOD SYSTEMS WORK FOR THE RURAL POOR IN  
EASTERN AND SOUTHERN AFRICA**

**WAY FORWARD MATRIX**

**ON**

**STRENGTHENING ORGANISATIONAL STRUCTURES AND  
COMMUNITY'S VOICE/PRESENCE IN GOVERNANCE OF FOOD  
SECURITY RELATED INITIATIVES IN MBEERE SOUTH**

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<b>Suggestion</b>	<b>Action</b>	<b>Key Responsibility</b>	<b>When</b>	<b>Monitoring</b>
1. Harmonization/merging of the various committees	<ul style="list-style-type: none"> <li>• Through strengthening of exiting committees instead of forming new ones (especially with new projects)</li> </ul>	<ul style="list-style-type: none"> <li>- DSG food security technical working group</li> <li>- Stakeholder forum</li> </ul>	April 2011	<ul style="list-style-type: none"> <li>- DAO</li> <li>- DLPO</li> <li>- Chair DSHF</li> </ul>
2. Civic education for farmer groups on how to increase their influence in resource allocation and M & E	<ul style="list-style-type: none"> <li>• Training workshops</li> <li>• Seminars</li> </ul>	<ul style="list-style-type: none"> <li>- Farmer group representatives</li> <li>- Civil societies</li> <li>- Min. Social services and gender</li> <li>- Kenfap</li> <li>- MOA &amp; MOLD</li> </ul>	April/ May 2011 and then continuous	<ul style="list-style-type: none"> <li>- Stakeholder Forum</li> <li>- DSDO</li> </ul>
3. More funds at the district and divisional level for targeted committee meetings and to increase farmer representation	<ul style="list-style-type: none"> <li>• Increase/ Lobby for funds from the government and partners to ensure that committees meet and carry out their mandates i.e. DAC For example from the CAB</li> </ul>	<ul style="list-style-type: none"> <li>- DSHF</li> <li>- Kenfap</li> <li>- Civil Societies</li> <li>- MOA &amp; MOLD</li> </ul>	April 2011	<ul style="list-style-type: none"> <li>- MOA</li> <li>- MOLD</li> <li>- DSHF</li> </ul>
4. Strengthen Stakeholder forum to be influential and independent from line ministries	<ul style="list-style-type: none"> <li>• Seek external support (not MOA) to finance the stakeholders activities</li> </ul>	<ul style="list-style-type: none"> <li>- District Stakeholder Forum</li> </ul>	April 2011	<ul style="list-style-type: none"> <li>- Executive of DSHF</li> </ul>

	<ul style="list-style-type: none"> <li>• Explore opportunities from devolved funds; LATF, CDF, county money, Private sector and civil society support, OP &amp; Special programs</li> <li>• Initiate own fund raising activities</li> </ul>			
5. Increase involvement of civil society and farmer representation in stakeholder forum and in the DSG	<ul style="list-style-type: none"> <li>• Chair of DSHF being a member of DSG</li> <li>• Farmers fora (e.g. Kenfap) to be represented at the DSHF</li> </ul>	-		
6. Improve on the sustainability of all the committees	<ul style="list-style-type: none"> <li>• Training on resource mobilisation</li> <li>• Various committees to market their services and products</li> </ul>	<ul style="list-style-type: none"> <li>- Committees, members, representatives</li> <li>- DSDO</li> </ul>	April 2011 and continuous	- Executives of all committees
7. Increase the involvement of women and marginalized groups in committees and programs	<ul style="list-style-type: none"> <li>• Affirmative action on gender and the marginalised to at least 30% (of either gender)</li> </ul>	<ul style="list-style-type: none"> <li>- Committee members, representatives? ??</li> <li>- DSDO</li> </ul>	During next elections	- Executives of all committees
8. Increase the involvement of farmers and civil societies in committees and programs	<ul style="list-style-type: none"> <li>• Open / co-opt / increase representation of farmers and Civil</li> </ul>	<ul style="list-style-type: none"> <li>- Farmers</li> <li>- Civil societies</li> <li>- Executives of all committees</li> </ul>	April/ May 2011	<ul style="list-style-type: none"> <li>- Farmers</li> <li>- Civil societies</li> <li>- Executives of all committees</li> </ul>

	<p>Society in all committees</p> <ul style="list-style-type: none"> <li>• increase voice and influence of vulnerable groups by holding forums where affairs of the vulnerable are deliberated</li> <li>• Farmers and their representatives to attend scheduled meetings to increase representation and influence</li> </ul>			
9. Strengthen farmers fora (e.g. Kenfap)	<ul style="list-style-type: none"> <li>•</li> </ul>	-		
10. Improve sense of ownership of grass-root projects by farmers/community	<ul style="list-style-type: none"> <li>•</li> </ul>	-		
11. Introduce centres of excellence in Agriculture to demonstrate to farmer groups various innovations	<ul style="list-style-type: none"> <li>• Introduce and institutionalise the idea of model farms</li> </ul>	-		